DHL Global Connectedness Index: Globalization holding up under pressure

- The Index retreated modestly last year, pulled down by weak capital flows
- Trade remained resilient during 2018, but tensions are taking a toll in 2019
- Overall, the world is still more connected than at almost any other point in history

50 YEARS

DHL_

Bonn, December 4, 2019 – DHL and NYU Stern School of Business today released the 2019 update of the DHL Global Connectedness Index (GCI), which highlights key developments in international flows of capital, trade, information, and people. The new report shows that shrinking international capital flows caused global connectedness to dip slightly in 2018. However, despite strong headwinds in global geopolitics and trade, the GCI stayed close to its record high of 2017. The world remains more connected than at almost any other point in history, with no signs of a broad reversal of globalization so far.

"International exchange empowers people and businesses around the world to collaborate and seize new opportunities," comments John Pearson, CEO of DHL Express. "While current geopolitical tensions could seriously disrupt global connectedness, this 2019 update finds that most international flows have remained surprisingly resilient so far. Ultimately, what we're seeing today is the evolution of globalization, not its decline. Decision-makers need to be careful to not overreact to strong rhetoric or headlines."

This update of the DHL Global Connectedness Index was calculated based on more than 3.5 million data points on country-to-country-flows. It provides full coverage from 2001 to 2018, along with partial analysis of the first half of 2019. The report also features a deep dive into the U.S.-China trading relationship, tracing the sharp decline in U.S.-China trade, as well as an examination of recent claims that globalization is giving way to regionalization.

"Our analysis does not confirm a robust regionalization trend. Instead, we see that the average distance across which countries trade has held steady since 2012," explains Steven A. Altman, Senior Research Scholar at the NYU Stern School of Business and lead author of the DHL Global Connectedness Index. "While fraying relations between major economies could lead to a fracturing along regional lines, such a shift has not yet conclusively taken place."

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Trade and capital flows: lower, but no sign of a collapse

As the GCI update shows, trade flows continued to intensify through the early stages of the U.S.-China trade war in 2018. However, this strength did not extend into 2019. In the first half of this year, the share of global output traded across national borders fell. While trade volume growth is likely to remain positive this year, it is not expected to keep pace with GDP growth. Nonetheless, current forecasts suggest that trade intensity is on track for only a modest decline through 2020.

Capital was the only pillar of the index that declined in 2018. In fact, the pullback in global connectedness was entirely driven by shrinking international capital flows, specifically foreign direct investment (FDI) and portfolio equity investment. While early capital flow data for 2019 suggest some stabilization, a robust recovery on these metrics remains elusive. However, a large part of the recent FDI drop was due to U.S. tax policy changes, which have prompted U.S. multinationals to repatriate earnings held abroad. This suggests that fundamentals may be stronger than they appear, with no broad retreat from corporate globalization underway.

Global information and people flows: still advancing

The globalization of information flows continues to progress, but available measures point to a possible slowdown. While growth of international communications has typically far outpaced the growth of domestic communications since at least the early 2000s, recent data suggest that both are now growing at more similar rates. Global people flows also continue to advance. Outbound travel from emerging economies and liberalization of tourist visa requirements have given international tourism a significant boost. Despite public policy controversies, international migration also continues to grow.

Domestic business activity still dominates

Looking ahead, the 2019 update notes that all four flows measured by the DHL Global Connectedness Index— trade, capital, information and people—are currently running up against powerful headwinds. Rising barriers and uncertainty about future openness are starting to carry significant costs. At the same time, a survey on globalization perceptions reveals that many people do not realize how limited global connectedness actually is. While the world is more connected than at almost any previous point in history, most business still takes place within rather than across national borders. The report highlights how such exaggerated perceptions of globalization can lead to distorted decision-making in business and an underestimation of the significant potential available from further increases in global connectedness.

– End –

Press release



Note to editors:

The report was commissioned by DHL and authored by Steven A. Altman and Phillip Bastian of the New York University Stern School of Business. The next full DHL Global Connectedness Index will also include country rankings and will be released in 2020, followed by another compact update in 2021. The DHL Global Connectedness Index report and additional background information can be downloaded at logistics.dhl/gci.

You can find the press release for download as well as further information on <u>dpdhl.com/pressreleases</u>

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50 Years DHL

In 2019 DHL is celebrating 50 years since the company's founding by three entrepreneurs in San Francisco in 1969. DHL began as a disruptor to the traditional delivery industry, circumventing bureaucracy with an innovative new service to deliver documents by air overnight. Since then, DHL has grown into a globe-spanning family of DHL companies with about 380,000 employees in over 220 countries and territories that covers the entire spectrum of logistics and supply chain services. DHL's customer-centricity and can-do culture have fueled five decades of innovation – from the DHL 1000, one of the first word processing computers in the world, to using the purpose built StreetScooter, an environmentally friendly delivery vehicle powered by an electric drive and developed by Deutsche Post DHL Group. With the Mission 2050 commitment to reach zero groupwide emissions by 2050, DHL is continuing to be a trailblazer in the logistics industry.

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business practice, corporate citizenship and environmental activities. By the year 2050, Deutsche Post DHL Group aims to achieve zero emissions logistics.

Deutsche Post DHL Group is home to two strong brands: Deutsche Post is Europe's leading postal service provider. DHL offers a comprehensive range of international express, freight transport, and supply chain management services, as well as e-commerce logistics solutions. Deutsche Post DHL Group employs approximately 550,000 people in over 220 countries and territories worldwide. The Group generated revenues of more than 61 billion Euros in 2018.

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